PROFESSIONAL POSITIONS

2001-present Senior Fellow and Research Director. Metropolitan Policy Program, Brookings Institution.

- Research Director. From September 2006, oversee the development and implementation of Metro Program's research agenda. Review program-conducted and sponsored research to ensure high research quality. Coordinate research functions, manage internal research communications, and represent program's research staff for Brookings-wide priorities and with external partners. Oversee development of online analytical tools to enhance research data transparency and accessibility. Serve as chief research liaison to budget, communications, development, finance, and human resources departments. Author and contribute to research grant proposals.
- Metropolitan Economies. Authored MetroNation report that set research foundation for program's multi-year Blueprint for American Prosperity initiative. Designed and authored first several editions of program's quarterly MetroMonitor publication tracking economic recession and recovery in U.S. metro areas. Co-author annual Global MetroMonitor publication tracking economic performance of 200 largest international metropolitan areas. Coordinate research for Global Cities Initiative, a Joint Project of Brookings and JP Morgan Chase, focused on trade and investment flows among global metropolitan economies.
- The Demography of Cities and Suburbs. Direct program's demographic research stemming from decennial census, American Community Survey, and related sources. Author and edit reports on various topics related to population change, race and ethnicity, households and families, poverty and income, and implications for the future of urban areas. Manage project to produce biennial Brookings "State of Metropolitan America" report and website; present findings to wide array of audiences.
- Metropolitan Opportunity. Direct program's research on changing geography of poverty in metropolitan areas and local impacts of federal programs for working poor families in cities and suburbs. Authored several publications, speeches, and Congressional testimony on concentration of poverty and suburbanization of the poor; and on the Earned Income Tax Credit (EITC). Commissioned and edited wide series of publications on issues including TANF reauthorization, affordable housing, wage advancement for low-skill workers, history of tax credits for low-income families, and proposals to reform advance payment of the EITC.

Previous Brookings Positions: Senior Research Analyst (2001-2005); Fellow (2005-2008)

Sep-Nov 2004 Atlantic Fellow in Public Policy. Her Majesty's Treasury, London, UK.

Mixed Communities and Housing Policy in England. Conducted research for UK Treasury on trends in economic segregation, neighborhood poverty, and housing policy's capacity to create mixed-income communities. Briefed Chancellor Gordon Brown and Council of Economic Advisers. Research and policy recommendations precipitated Treasury's December 2004 announcement of pilot project to replace highly distressed housing estates with redesigned mixed-income communities, taking lessons from HOPE VI experience in U.S. Conducted supporting research on poor neighborhoods at London School of Economics' Centre for the Analysis of Social Exclusion.

1999-2001 *Policy Advisor*. Office of Community Development Policy, U.S. Treasury Department.

- Community Reinvestment Act, Predatory and Fair Lending Laws. Served as principal author of joint Treasury-HUD report on abusive home mortgage lending practices, and federal policy responses; managed Treasury report on impacts of Community Reinvestment Act on mortgage lending to underserved groups and neighborhoods. Authored related speeches and congressional testimony for Secretary and Undersecretary. Researched and drafted Administration policy on "payday" lending. Authored Treasury comments to Federal Reserve Board of Governors on proposed revisions to fair lending and home mortgage disclosure regulations.
- Retail Financial Services and Savings for Lower-Income Americans. Developed \$30
 million First Accounts proposal in FY 2001 budget for grants to financial institutions for
 providing basic banking services to individuals without bank accounts. Authored
 speeches and congressional testimony on budget proposal, created implementation plan
 for \$10 million program appropriation, and solicited grant proposals from banks and
 community groups. Coordinated office policy on Administration and congressional
 proposals for tax credits to subsidize savings for lower-income families.

1997-1999 Research Assistant. Center on Budget and Policy Priorities.

 Researched and co-authored reports on proposals to address "marriage penalties" in the federal tax code, adequacy of state "rainy day" funds in recession, and effects of state income taxes on low-income families.

1994-1997 *Consultant*. Andersen Consulting.

 Designed and supervised development of new public housing authority information system for U.S. Department of Housing and Urban Development. Developed new corporate audit information system for California revenue department. Provided expert testimony to federal contract oversight board.

ACADEMIC AND PROFESSIONAL AWARDS

- 2005 American Council on Germany Young Leader Delegate
- 2004 Atlantic Fellowship in Public Policy
- **1999** *Presidential Management Fellowship*
- **1997-1999** Full Tuition Scholarship Georgetown Public Policy Institute

EDUCATION

1999 M.P.P.Georgetown University1994 B.S.Stanford University, Chemical Engineering

PUBLICATIONS

Policy Articles and Other Publications

"Global MetroMonitor 2011: Volatility, Growth, and Recovery." Brookings Institution, January 2012 (with Emilia Istrate and Carey Anne Nadeau).

"Identifying and Responding to the U.S. Metropolitan Employment Crisis." Brookings Institution, January 2012.

"Five Things the Census Revealed About America in 2011." Brookings Institution, December 2011 (with William Frey, Audrey Singer, and Jill Wilson).

"The Re-Emergence of Concentrated Poverty: Metropolitan Trends in the 2000s." Brookings Institution, November 2011 (with Elizabeth Kneebone and Carey Anne Nadeau).

"Education, Demand, and Unemployment in Metropolitan America." Brookings Institution, September 2011 (with Jonathan Rothwell).

"Missed Opportunity: Transit and Jobs in Metro America." Brookings Institution, May 2011 (with Adie Tomer, Elizabeth Kneebone, and Robert Puentes).

"Metropolitan Areas and the Next Economy: A 50-State Analysis." Brookings Institution, February 2011 (with Carey Anne Nadeau).

"A 21st Century Agenda for Creating Opportunity and Well-Being." Brookings Institution, February 2011 (with Ron Haskins and Homi Kharas).

"Global MetroMonitor: The Path to Economic Recovery." Brookings Institution and London School of Economics, November 2010 (with Philipp Rode).

"Education, Employment, and the Great Recession in Metropolitan America." Brookings Institution, November 2010.

"Supermarket Access in Low-Income Areas." Brookings Institution, October 2010.

State of Metropolitan America: On the Front Lines of Demographic Transformation. Brookings Institution, May 2010 (principal author).

"MetroMonitor: Tracking Economic Recession and Recovery in America's 100 Largest Metropolitan Areas." Brookings Institution, 2009-2010 (with Howard Wial, Alec Friedhoff, and David Warren).

"Vibrant Neighborhoods, Successful Schools: What the Federal Government Can Do to

Encourage Both." Urban Institute, July 2009 (with Margery Turner).

"Budget 2010: New Investments in Transforming America's Schools and Workforce." Brookings Institution, May 2009.

"Metro Potential in ARRA: An Early Assessment of the American Recovery and Reinvestment Act." Brookings Institution, March 2009 (with Mark Muro, Jennifer Bradley, Robert Puentes, Sarah Rahman, Andrew Reamer).

"Getting Current: Recent Demographic Trends in Metropolitan America." Brookings Institution, March 2009 (with William H. Frey, Audrey Singer, Jill H. Wilson).

The Enduring Challenge of Concentrated Poverty: Case Studies from Communities Across the U.S. Federal Reserve System and Brookings Institution, October 2008 (with Federal Reserve System).

"Reversal of Fortune: A New Look at Concentrated Poverty in the 2000s." Brookings Institution, August 2008 (with Elizabeth Kneebone).

"Metro Raise: How Boosting the Earned Income Tax Credit Helps Metropolitan Workers and Families." Brookings Institution, June 2008 (with David Park and Elizabeth Kneebone).

"Smarter, Stronger Cities: UK Urban Policy Innovations and Lessons for the United States." Centre for Cities and Brookings Institution, June 2008 (with Chris Webber).

MetroNation: How U.S. Metropolitan Areas Fuel American Prosperity. Brookings Institution, November 2007.

"Two Steps Back: City and Suburban Poverty Trends, 1999–2005." Brookings Institution, December 2006 (with Elizabeth Kneebone).

"Comment on Mark Joseph's 'Is Mixed Income Development an Antidote to Urban Poverty?" *Housing Policy Debate* 17(2): 235–247.

"Using the Earned Income Tax Credit to Stimulate Local Economies." *Living Cities Policy Series*, November 2006.

"Finding Exurbia: America's Fast-Growing Communities at the Metropolitan Fringe." Brookings Institution, October 2006 (with Audrey Singer, William Frey, and Jill Wilson).

"Individual Income Tax Credits as Rural Social Policy." *Georgetown Journal of Poverty Law and Policy*, April 2006.

"Overcoming Barriers to Social Mobility: The Role of Place in the U.S. and U.K." In *Going Places: Neighbourhood, ethnicity, and social mobility*, Institute for Public Policy Research, April 2006.

"The State of American Cities." In *State of the Cities Report*, Office of the UK Deputy Prime Minister, March 2006 (with Bruce Katz).

Redefining Urban and Suburban America: Evidence from Census 2000, Volume III. Brookings Institution, March 2006 (ed., with Bruce Katz and Robert Lang).

"The New Safety Net: How the Tax Code Helped Low-Income Working Families in the Early 2000s." Brookings Institution, February 2006.

"Narrowing the Gap? The Trajectory of England's Poor Neighbourhoods 1991–2001." Centre for the Analysis of Social Exclusion, London School of Economics, November 2005.

"Katrina's Window: Confronting Concentrated Poverty Across America." Brookings Institution, October 2005 (with Bruce Katz).

"Mixed Communities in England: A U.S. Perspective on Evidence and Policy Prospects." Joseph Rowntree Foundation, May 2005.

"Leaving Money and Food on the Table: The Impact and Potential of the Food Stamp Program in U.S. Metropolitan Areas." Brookings Institution, May 2005 (with Matthew Fellowes).

"¿Tienes EITC? A Study of the Earned Income Tax Credit in Immigrant Communities." Brookings Institution, April 2005.

"Step in the Right Direction: Recent Declines in Refund Loan Usage Among Low-Income Taxpayers." Brookings Institution, April 2005 (with Tracy Kornblatt).

Redefining Urban and Suburban America: Evidence from Census 2000, Volume II. Brookings Institution, February 2005 (ed., with Bruce Katz and Robert Lang).

"Tracking Metropolitan America into the 21st Century: A Field Guide to the New Metropolitan and Micropolitan Definitions." Brookings Institution, November 2004 (with Bill Frey, Jill Wilson, and Audrey Singer).

"Shape of the Curve: Household Income Distributions in U.S. Cities, 1979-1999." Brookings Institution, August 2004 (with Thacher Tiffany).

"The 'State' of Low-Wage Workers: How the EITC Benefits Urban, Suburban, and Rural Communities in the 50 States." Brookings Institution, February 2004. (with Thacher Tiffany)

"Building Incomes and Assets through the Earned Income Tax Credit." *Building Blocks*, Fannie Mae Foundation, January 2004.

Living Cities Databooks. Compendia of Census data and analysis for 23 major U.S. cities. Brookings Institution, November 2003.

"Gaining but Losing Ground: Population Change in Large Cities and Their Suburbs," in Bruce Katz and Robert Lang (eds.), *Redefining Urban and Suburban America: Evidence from Census 2000*. Brookings Institution. February 2003.

"Rewarding Work: The Impact of the Earned Income Tax Credit in 27 Cities and Rural Areas." Brookings Institution, January 2003.

"Living on the Edge: Population Decentralization Within Cities in the 1990s." Brookings Institution, October 2002. (with Benjamin Forman)

"Timing Out: Long-Term Welfare Caseloads in Large Cities and Counties." Brookings Institution, September 2002. (with Margy Waller)

"A Decade of Mixed Blessings: Urban and Suburban Poverty in Census 2000." Brookings Institution, August 2002. (with William H. Frey)

"The Price of Paying Taxes: How Tax Preparation and Refund Loan Fees Erode the Value of the Earned Income Tax Credit." Brookings Institution, May 2002. (with Anne Kim, Benjamin Forman, and Megan Burns)

"City Families and Suburban Singles: An Emerging Household Story from Census 2000." Brookings Institution, February 2002. (with William H. Frey)

"The Likely Impacts of Recession and Terrorism on U.S. Cities." Brookings Institution, January 2002. (with Alice Rivlin)

"A Local Ladder for the Working Poor: The Impact of the Earned Income Tax Credit in U.S. Metropolitan Areas." Brookings Institution, October 2001. (with Benjamin Forman)

"Rewarding Work: The Impact of the Earned Income Tax Credit." Report series. Brookings Institution, June 2001.

"Racial Change in the Nation's Largest Cities: Evidence from Census 2000." Brookings Institution, April 2001.

"Capital Access Programs: A Summary of Nationwide Performance." U.S. Department of Treasury, January 2001.

"Curbing Predatory Home Mortgage Lending: A Joint Report." U.S. Department of Treasury and U.S. Department of Housing and Urban Development, June 2000. (principal author)

"When It Rains, It Pours: A Look at the Adequacy of State Rainy Day Funds and Budget Reserves." Center on Budget and Policy Priorities, March 1999. (with Iris J. Lav)

"Do Capital Gains Reduce Family Savings? Evidence from the Consumer Expenditure Survey." Unpublished Master's Thesis, Georgetown University, 1999.

"Marriage Penalties and Bonuses in the Income Tax." Center on Budget and Policy Priorities, September 1998. (with Iris J. Lav)

"State Income Tax Burdens on Low-Income Families in 1997." Center on Budget and Policy Priorities, April 1998. (with Nicholas Johnson, Michael Mazerov, and Elizabeth C. McNichol)

OP-EDS

"The Global Economy's 'Metropolitan Moment." Global Public Square, CNN.com, January 18, 2012.

"How We're Doing as Europe Falters." *Washington Post*, November 13, 2011 (with Domenico Lombardi).

"Where the Poorest Americans Live." *The Atlantic Cities,* November 3, 2011 (with Elizabeth Kneebone).

"Areas Where American Homeowners are Underwater." The Atlantic Cities, October 25, 2011.

"The Rapid Growth of the Suburban Poor." *The Atlantic Cities,* September 23, 2011 (with Elizabeth Kneebone).

"Nashville Can Shape Its Own Future." *The Tennessean,* May 13, 2010.

"Metropolitan Milwaukee's Problems Mirror the National Challenge." *Milwaukee Journal-Sentinel*, May 8, 2010.

"How We're Doing: What's Blocking the Recovery." *Washington Post*, November 15, 2009 (with Karen Dynan and Ted Gayer).

"Hard Times? Depends on Where You Live." Los Angeles Times, June 28, 2009.

"Foreclosures and Stimulus: What's at Stake for America's Neighborhoods." *brookings.edu*, February 9, 2009 (with Alan Mallach).

"Stimulus for America's Community Colleges." *brookings.edu*, February 3, 2009 (with Sara Goldrick-Rab).

"How to Reverse the Trend of Concentrated Poverty." Cleveland Plain-Dealer, December 28, 2008.

"Riding the 'Three I's' to Economic Recovery." *The Seattle Times*, March 20, 2008 (with David Jackson).

"After the Stimulus." brookings.edu, January 29, 2008.

"Federal Policies Should Aim to Make the Most of Metro Areas Like Cleveland." *Cleveland Plain Dealer*, November 11, 2007 (with Bruce Katz).

"The Middle Class is Missing." New York Daily News, July 8, 2006.

"Helping D.C.'s Lower Ninth Wards." Brookings Web Exclusive. November 10, 2005 (with Martha Ross).

"Louisville and New Orleans." *The Courier-Journal* (Louisville). October 23, 2005 (with Bruce Katz).

"Don't Read Too Much Into Census Numbers." *Journal-Sentinel* (Milwaukee). July 19, 2005 (with Bruce Katz).

"Texans Are Missing Out on Food Stamp Benefits." *Austin American-Statesman*. June 17, 2005 (with Matt Fellowes).

"Help Immigrants File Tax Returns." The Washington Post. April 25, 2005.

"Red and Blue States Not Black and White: Sharp Demarcations on Electoral Map Don't Match Reality." San Francisco Chronicle. August 15, 2004 (with Mark Muro).

"Debunking 'Red–Blue America.'" Dallas Morning News. May 14, 2004 (with Mark Muro).

"Blue (and Red) Over Tax Cuts." Brookings Web Exclusive. April 15, 2004.

"Keep Working Families' Refunds in Their Pockets." *The Atlanta Journal-Constitution*. January 31, 2003 (with Anne Kim).

"Cities Come Back—Somewhat." The American Enterprise. August 2002 (with Bruce Katz).

Numerous contributions to Brookings blog "The Avenue" at The New Republic (<u>www.tnr.com/blogs/the-avenue</u>) and UpFront (<u>www.brookings.edu/Up_Front.aspx</u>), including:

"Urbanity Now: Karachi as 'Instant City." November 11, 2011.

"Parsing U.S. Poverty at the Metropolitan Level." September 22, 2011.

"Obama's Jobs Bill: Will It Reduce Metro Unemployment?" September 9, 2011 (with Jonathan Rothwell).

"Back to School for Kids and Early Childhood Teachers." August 31, 2011.

"Maintenance on Silver's Transit Line." May 23, 2011 (with Robert Puentes).

"Global Growth on the Orient Express." December 1, 2010.

"While You Were Sleeping: Tinkering with the EITC." August 10, 2010.

"What We Learned from Labour." May 18, 2010.

"RIP, AGI." March 22, 2010.

"It's the Massachusetts Economy, Stupid?" January 19, 2010.

"The Great Recession and Inequality." November 6, 2009.

"Smarter Dumb Tax Policy." October 8, 2009.

SELECTED PRESENTATIONS

"Confronting the New Metropolitan Poverty Landscape." Federal Reserve Bank of San Francisco, April 16, 2012.

"Connecting Communities to Regional Economies." Institute for Comprehensive Community Development Getting it Done II Conference, March 5, 2012.

"The State of Metropolitan America: Western Pennsylvania and an Aging Society." Grantmakers for Western PA, September 28, 2011.

"The State of Metropolitan America: Suburbs and the 2010 Census." Suburbs and the 2010 Census National Conference, July 14, 2011.

"Missed Opportunity: Transit and Jobs in Greater Washington." Metropolitan Washington Council of Governments, June 8, 2011.

"The State of Metropolitan America and the Education Agenda." Institute for Educational Leadership, April 4, 2011.

"Global MetroMonitor: The Path to Economic Recovery." World Bank Urban Week, January 31, 2011.

"The Next Economy and Inequality." University of Illinois-Chicago, December 6, 2010.

"State of the Metropolitan Mountain West." Rocky Mountain West Urban Leadership Symposium, November 9, 2010.

"Moving to Opportunity in the Regional Economy." MTO Symposium, National Building Museum, July 26, 2010.

"The State of Metropolitan America." National Association of Regional Councils, June 17, 2010.

"The Great Recession and What Comes Next in Tampa Bay." Tampa Bay Partnership, November 20, 2009.

"The Shifting Geography of Poverty and Opportunity in Metropolitan America." Annie E. Casey Foundation, October 21, 2009.

"Attracting a Vibrant Mix of Urban Residents." Greater New Orleans Foundation, New Orleans, LA, May 20, 2009.

"ARRA and Metropolitan Policy: A Preliminary Assessment." Urban Institute National Neighborhood Indicators Partnership, Minneapolis, MN, May 13, 2009.

"Confronting Concentrated Poverty in Tough Economic Times." Federal Reserve Board of Governors, Washington, DC, December 2008.

"Growing and Sustaining the Middle Class in Older Industrial Cities: Empirical Context." Annie E. Casey Foundation, Baltimore, MD, September 2008.

"Concentrated Poverty: Observations from Communities Across America." CFED Assets Learning Conference, Arlington, VA, September 2008.

"Promise of Prosperity: Community Compacts for Economic Renewal and Educational Attainment." PromiseNET Conference, Kalamazoo, MI, June 2008.

"Promoting Inclusive Growth: Building Skills and Enhancing Income." Brookings Summit for American Prosperity, Washington, DC, June 2008.

"The Blueprint for American Prosperity." Los Angeles, CA and New York, NY, March 2008.

"Geographic Dynamics in Income and Poverty: Recent U.S. Trends." Federal Reserve Bank of Chicago, November 2007.

"Opportunities to Expand Federal Tax Credits for Low-Income Workers and Families." Center for Economic Progress, Chicago, IL, November 2007.

"The Geography of U.S. Poverty and Its Implications." Testimony before the Subcommittee on Income Security and Family Support, Committee on Ways and Means, U.S. House of Representatives, February 2007.

"Finding Exurbia." North American Regional Science Council, Toronto, ON, November 2006.

"Measuring State/Local Participation in Work Support Programs." Ford Foundation, New York, NY, October 2006.

"Metropolitan Poverty in the United States." Cambridge-MIT Institute Workshop, Cambridge, UK, September 2006.

"Confronting Concentrated Poverty in Fresno." Fresno Works for Better Health, Fresno, CA, September 2006.

"Charting a Course for Downtown Living." Downtown Denver Partnership, Denver, CO, May 2006.

"Confronting Concentrated Poverty." Federal Reserve System Community Affairs Annual Conference, Atlanta, GA, May 2006.

"The EITC At Age 30." European Union Labour Counsellors, Washington, DC, February 2006.

"Using IRS Data to Monitor Family Well-Being." Annie E. Casey KIDSCOUNT, San Diego, CA, February 2006.

"Mobility and Place: Lessons from the U.S. for the U.K." IPPR Social Mobility and Life Chances Forum, London, UK, November 2005.

"Using the EITC to Make Housing More Affordable." National Council of La Raza Annual Conference, Philadelphia, PA, July 2005.

"What Happened to England's Poor Neighborhoods in the 1990s?" LSE Centre for the Analysis of Social Exclusion, London, UK, February 2005.

"Connecting Cleveland's Low-Income Workers to Tax Credits." Levin College Forum, Cleveland State University, Cleveland, OH, January 2005.

"The New Metropolitan and Micropolitan Areas: What Do They Mean?" National Council of Affordable Housing Market Analysts, Washington, DC, January 2005.

"Mixed Communities: Evidence and Policy Prospects." British Council, London, UK, November 2004.

"EITC Outreach." EITC Funders Network, Chicago, IL, June 2004.

"Census 2000: Key Trends and Implications for Urban America." UK Office of the Deputy Prime Minister, London, UK, November 2003.

"Census 2000 and Cities." Knight Center for Specialized Journalism, "Cities, Suburbs, and Beyond," College Park, MD, October 2003.

"Demographic Transition in Metropolitan America." International Conference on Urban Health Second Annual Meeting, New York, NY, October 2003.

"Maximizing Income and Assets to Help Low-Income Workers." National Governor's Association, Washington, DC, July 2003.

"Rewarding Work: The Earned Income Tax Credit and the National Tax Assistance for Working Families Campaign." National Press Club, Washington, DC, January 2003.

"Immigration, Cities, and the Census." National Congress for Community Economic

Development Annual Conference, Miami, FL, November 2002.

"The Earned Income Tax Credit in Chicago: Impacts, Issues, and Opportunities." Federal Reserve Bank of Chicago, Chicago, IL, November 2002.

"The Price of Paying Taxes: Tax Prep, Rapid Refunds, and the EITC." National Community Tax Coalition Conference, Chicago, IL, June 2002.

"Rewarding Work Locally: The EITC." Brookings *Welfare Reform and Beyond* Conference on Issues for Large Urban Areas, Detroit, MI, June 2002.

"Census 2000: The Changing Face of Large and Small Cities." Mayors' Lunch, Congressional City Conference, National League of Cities, March 2002.

"Census 2000: Understanding the Metropolis." Annual Meeting of Large Community Foundations, Scottsdale, AZ, January 2002.

"Growing a Competitive Core: Baltimore City and County." Federal Reserve Bank of Richmond Community Affairs Conference, Baltimore, MD, July 2001.

"Federal Initiatives and the Unbanked." National Community Investment Fund Network Conference, New Orleans, LA, May 2001.

"Curbing Abusive Home Mortgage Lending Practices." Financial Services Roundtable, August 2000.

MEDIA

Interviews and citations in newspapers including: New York Times, Washington Post, Los Angeles Times, USA Today, The Times (London), Chicago Tribune, Philadelphia Inquirer, Houston Chronicle, Detroit Free Press, Dallas Morning News, Minneapolis Star-Tribune, Boston Globe, Atlanta Journal-Constitution, San Francisco Chronicle, Cleveland Plain Dealer, Milwaukee Journal Sentinel, Baltimore Sun, Miami Herald, Pittsburgh Post-Gazette, Kansas City Star, Columbus Dispatch, Indianapolis Star, Orlando Sentinel, Sacramento Bee, Fort Worth Star-Telegram, Cincinnati Enquirer, Arkansas Democrat-Gazette, Charlotte Observer, Hartford Courant, Louisville Courier-Journal, and several other regional outlets

Television and radio: *ABC Nightly News*; NPR's *All Things Considered*; *Marketplace*; CNBC; BBC; Fox Business; numerous local public radio and network affiliate programs

ADDITIONAL ACTIVITIES

Board Member, Capital Area Asset Builders, 2007-2010 Member, *Georgetown Public Policy Institute* Alumni Board, 2006-2008 Volunteer, D.C. Low-Income Tax Preparation Campaign, 2003-2010